

Bath & North East Somerset Council

MEETING:	Resources Policy Development & Scrutiny Panel
MEETING DATE:	30th January 2017
TITLE:	Resources Directorate Plan 2016-2020
WARD:	All
AN OPEN PUBLIC ITEM	
List of attachments to this report: <ul style="list-style-type: none">• Resources Directorate Plan• Appendix 1: Directorate structure• Appendix 2: Analysis of headline numbers (2016/17)• Appendix 3: Draft Capital Programme - new & emerging items• Appendix 4: Budget proposals and Service Impact Statement	

1 THE ISSUE

- 1.1 This report presents the Resources Directorate Plan to the Panel for consideration and feedback as part of the Council's service planning and budget development process.

2 RECOMMENDATION

The Panel is asked to:

- 2.1 Comment on the draft Resources Directorate Plan and;
- 2.2 Identify any areas of feedback the panel would like to refer to the relevant Portfolio holders and Cabinet for further consideration as part of the service planning and budget development process.

3 RESOURCE IMPLICATIONS (FINANCE, PROPERTY, PEOPLE)

- 3.1 The resource implications are contained within the draft Directorate Plan and their appendices.

4 STATUTORY CONSIDERATIONS AND BASIS FOR PROPOSAL

- 4.1 This report sets out the framework for the service planning and budget processes which lead up to the statutory and legal requirement for the Council to

set a budget in February 2017. Proportionate equality analysis is being carried out on the proposals within the Directorate Plans by the Council's Communities Team.

5 THE REPORT

Introduction

- 5.1 A new Corporate Strategy was adopted by Council at their meeting on 16th February 2016. It sets out the 2020 Vision and the Council's direction of travel. It is shaped by and will deliver the 'Putting Residents First' manifesto commitments.
- 5.2 Three Directorate Plans were also developed. They flow from the Corporate Strategy and set out both the strategic and financial ambitions of each Directorate and how they will deliver the Corporate Strategy commitments.
- 5.3 The Directorate Plans were first published in 2015 and will be updated each year until 2020. Year one of the Directorate Plans is coming to a close and the budget to reflect year 2 is due to be set in February This report presents a refreshed version of the Resources Directorate Plan for initial consideration and feedback as part of the 2017/18 budget setting process.
- 5.4 The corporate strategic context remains largely unchanged but the financial context continues to reflect increasingly tough financial targets. The Council is now expecting to be self-sufficient and not reliant on general government grant from 2020.

5.5 *Updates to the Directorate Plans have been highlighted by the use of italics.*

- 5.6 The plan contains a greater level of detail for the coming year. The detail for the following years will continue to develop as Council policy evolves and will take into account consultation about the services affected. There will be a staged approach to consultation with equalities impacts considered at the same time.

January PDS process

- 5.7 During January 2017, the draft Directorate Plans are being presented to the Policy Development and Scrutiny (PDS) Panels. Each PDS Panel will be engaged in this process and Panels should only concentrate on the parts of the plan relevant to their own remit.
- 5.8 This Panel is asked to consider the implications of the draft Resources Directorate Plan and make recommendations to the relevant portfolio holders and Cabinet. Where the panel wishes to either increase expenditure or reduce savings targets, alternatives should be proposed.
- 5.9 At the meeting, the lead for each Directorate Plan will highlight those aspects of the plan that are directly relevant to the panel. The table below maps the remit of this panel to the related Directorate Plan:

Resources PDS Panel remit	Directorate Plan
<ul style="list-style-type: none"> • Customer Services including Revenues & Benefits and Council Connect • Risk and assurance • ICT • Procurement • Property • Finance • Strategy and Performance including, Public Sector Partnerships • Change Programme • Equalities • Legal and democratic services 	<ul style="list-style-type: none"> • Resources Directorate Plan

Next steps

- 5.10 Cabinet will consider the feedback received and prepare the Directorate Plans for final consideration and agreement at Cabinet and Council in February 2017.

6 RATIONALE

- 6.1 The Council is required to set a budget which identifies how its financial resources are to be allocated and utilised.
- 6.2 The attached draft Resources Directorate Plan sets out the context and process for the directorate's service and financial planning.

7 OTHER OPTIONS CONSIDERED

- 7.1 The Directorate Plans set out a package of options that reflect the Council's Corporate Strategy, and its overarching visions and values.

8 CONSULTATION

- 8.1 The Directorate Plans flow from the Corporate Strategy which was developed in consultation with Cabinet and Council officers. They also build on our 2020 vision which was developed in consultation with the Council, NHS, police, local businesses, fire service and voluntary sector.
- 8.2 Council meetings have been held with officers and cabinet members during the refresh of these directorate plans. A number of Area Forum meetings were also held during November in order to give partners, stakeholders and members of the public the opportunity to hear more about the budget challenge facing us, express views on potential impacts and local priorities and raise ideas and questions.

8.3 A short animation with information about the budget process has been developed and publicised online in order to raise awareness and communicate key messages: <https://www.youtube.com/watch?v=e1i-y34PVn4>

8.4 An online feedback facility has been provided to allow for feedback on the proposals which were published on the 3rd January.

9 RISK MANAGEMENT

9.1 A risk assessment related to the issue and recommendations has been undertaken, in compliance with the Council's decision making risk management guidance.

Contact person	Andrew Pate (Strategic Director Resources)
Background papers	B&NES Corporate Strategy 2016-2020 <ul style="list-style-type: none">• http://www.bathnes.gov.uk/sites/default/files/bnes_corporate_strategy_2016-2020.pdf
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